

Board of Director Role Description

Approved ACP BOD April 18, 2007; Revised August 29, 2007; February 23, 2014

The Board of Directors establishes the long-term direction of the American College of Prosthodontists (ACP) according to the College's mission and the desired impact on prosthodontics. It is ultimately accountable for all of the activities of the College, and is responsible for serving the needs of its members and patients and to advance the specialty. Directors and ex-officio Board members exercise their authority for the College only when gathered together at officially called meetings of the Board of Directors.

Major Duties and Responsibilities

- 1. Comply with all legal requirements and responsibilities as provided for a Board of Directors of a non-profit corporation under Illinois State and federal law.
- 2. Fulfill its fiduciary responsibilities, such as reviewing the organization's financial statements and information about activities of the ACP.
- Establish and approve major organization policies in accordance with ACP Articles of Incorporation and Bylaws.
- 4. Annually assess the environment and, review and approve ACP's strategic plan and annual budget.
- 5. Periodically review the performance of the Board and take steps to continuously improve Board performance.
- 6. Approve major ACP actions such as major program and service changes.
- 7. Be informed about the ACPs mission, strategic plan, services, policies, and programs.
- 8. Attend ACP Annual Session and all Board and appropriate committee meetings and conference calls and functions such as special events.
- 9. Engage and mentor committee and task force chairs in the Division/Region. Provide reports from these committees/task forces during board meetings. Make recommendations for appointment of committee chairs when appropriate.
- 10. Get to know Board and committee members and build collegial working relationships that facilitate consensus; help the Board reach group decisions constructively.
- 11. Help interpret the ACP's purpose and programs to members and other stakeholders in the specialty of prosthodontics.
- 12. Work collaboratively with ACP executive director and staff to accomplish ACP strategic priorities; refrain from micromanaging or making special requests of the staff.
- 13. Inform others about the ACP and ACPEF.
- 14. Make personal financial contributions to the ACPEF.



ACP BOARD MEMBER JOB DESCRIPTION

Approved ACP BOD April 18, 2007; Revised August 29, 2007; February 23, 2014; Approved by ACP Executive Committee February 25, 2017

ACP Directors are responsible to act exclusively on behalf of the interests of the College and its members. Each director shall exercise good faith and best efforts in the performance of his or her duties. Each director (by completing the Board's annual Conflict of Interest Disclosure Statement) shall disclose any interest or activity that might compete or conflict or appear to compete or conflict with the interest of the College.

Major Duties and Responsibilities

- 1. Always put the best interests of the ACP first when voting, participating in dialogue, and decision-making on behalf of the ACP.
- 2. Participate in carrying out its fiduciary responsibilities, such as reviewing the organization's financial statements and information about the activities of the ACP.
- 3. Participate in annually reviewing the Executive Director's performance and compensation; be assured that Executive Director succession planning is undertaken.
- 4. Participate in approving major ACP actions, such as capital expenditures and major program and service changes.
- 5. Commit to support the goals of the organization, and a knowledge-based approach to corporate governance.
- 6. Review and be prepared to contribute to discussion on agenda and supporting materials prior to Board and committee meetings.
- 7. Prepare quarterly written reports for the Board on activities and make verbal reports on activities during Board meetings and conference calls.
- 8. Provide candid and constructive criticism, advice, and comments.
- 9. Perform personal assignments effectively and on time.
- 10. Comply with ACP conflict of interest and confidentiality policies.
- 11. Be a goodwill ambassador for the ACP; actively recruit ACP members.
- 12. Become knowledgeable about the relationship between the ACP and ACPEF.

Personal Characteristics

- 1. Ability to listen, analyze, think clearly and creatively, work well with people individually and in a group, and to organize and monitor work.
- 2. Excellent oral, written, and electronic communication skills.
- Commitment to develop certain skills if not already possessed, such as: how to cultivate and solicit funds, cultivate and recruit board members and other volunteers, and to read and understand financial statements.
- 4. Possess: honesty, sensitivity to and tolerance of differing views, friendly, responsive, and patient approach, community-building skills, personal integrity, a developed sense of values, commitment to ACPs development and growth, and a sense of humor.

5. Be a team player.

Qualifications for Service

- 1. Directors must be current ACP Active Members or Active Fellows in good standing and not currently serving as an officer or appointed official of the College; Fellow status is preferred.
- 2. Own a laptop computer.
- 3. Ability to make the time required for Board and ACP service.
- 4. Travel and weekend work periodically required.

Terms

The terms for the 22 member ACP Board of Directors will be as follows.

The Vice-President, President-Elect, President, and Immediate Past President may serve a four year term, rotating through each of these four offices until the last year as Immediate Past President is completed. The Treasurer, Secretary, five (5) Division Directors, and the First At-Large Prosthodontic Forum Director may serve initial three (3) year terms and may be elected to a maximum of six (6) years.

The five (5) US Regional Directors, the Federal Services Director, and the International Director may serve an initial term of two (2) years and may be re-elected to a second two (2) year term with a term limit of a maximum of four (4) years.

The Editor-in-Chief of the *Journal of Prosthodontics is* appointed by the Board for an initial five (5) year term and may be reappointed for one (1) succeeding term of five (5) years.

The Executive Director is appointed by the Board to an initial term and succeeding terms as determined by the Board.



Board of Directors - President

Approved ACP Board of Directors February 24, 2008; Revised May 2009; February 23, 2014; October 29, 2019

General Responsibilities

The ACP President, as the chief elected volunteer of the organization, is responsible for ensuring that the Board of Directors and its members: are aware of and fulfill their ACP governance responsibilities; comply with applicable laws and bylaws; conduct Board business effectively and efficiently; are accountable for their performance. The President motivates the Board to provide undivided allegiance to the well-being and future health of the ACP. The President seeks to optimize the relationship between the Board and management and to build an effective leadership partnership with the Executive Director

In order to fulfill these responsibilities, the President demonstrates leadership by setting knowledge-based direction, executing well, and creating and sustaining organizational success. The President presides over meetings, proposes policies and practices, leads and sits on various committees, monitors the performance of the Board and its Officers, submits various reports to the Board and other stakeholders; proposes the creation of committees/task forces; appoints members to such committees/task forces; and performs other duties as the need arises and/or as defined in the bylaws.

Accountability

The President is accountable to the Board of Directors and ACP members. The President may delegate specific duties to the Executive Director, the Executive Committee, Board members and/or committees/ task forces as appropriate; however, the accountability for any delegated duties remains with the President.

Responsibilities

Strategic

- 1. Focuses the Board's attention on matters of institutional governance that relate to its own structure, role, and relationship to management.
- 2. Partners with the Board Executive Committee and the Executive Director in achieving the organization's mission and strategic objectives; ensures that the

- Board functions effectively, interacts with management optimally, and fulfills all of its duties.
- 3. Ensures that the College maintains positive and productive relationships with the media, corporate sponsors, donors, and other organizations.
- 4. Leads the annual corporate "ask" for the College to ensure that adequate funds are committed as required by the ACP's annual budget.
- 5. Works with the officers and staff to maintain the Strategic Plan as the guiding document for ACP's priorities and initiatives.
- 6. Leads and encourages the Board's active engagement in strategic planning and period Board performance evaluation.
- 7. Assures that committees/task forces are appointed and charged with work from the strategic plan. Ensure that chairs of committees and task forces understand their charge, that chairs engage their members and that chairs have opportunity to provide input relevant to their tasks to the BOD through their Director and ACP Staff.
- 8. Represents the ACP with organized dentistry and important venues/meetings of such, i.e., ADA, CODA, CDEL, dental specialty organizations, Prosthodontic Forum organizations, etc.
- 9. Plays a leadership role in ACPEF fundraising campaigns through personal contributions of service and/or money.
- 10. Helps guide and mediate Board actions with respect to organizational priorities and governance concerns.
- 11. Presents to the Board an annual evaluation of the pace, direction, and organizational strength of the ACP.
- 12. Maintains a regular schedule of communication with the ACP Board Officers and ACPEF Chair and Vice Chair; discusses issues confronting the organization with the Executive Committee and Executive Director; reviews with the Executive Director any issues of concern to the Board.

Leadership Development

- 13. Mentors and prepares the ACP President Elect and Vice President for their eventual service as ACP President.
- 14. Assure that committee/task force chairpersons and members are appointed with an eye to future succession.
- 15. Ensures that structures and procedures are in place for effective recruitment, training, and evaluation of Board members and for other talent for whatever volunteer assignments are needed.

Other Responsibilities

- 16. Serves as the Chief Volunteer of the College.
- 17. Serves as an ex-officio member of the BOD of the ACPEF

- 18. Chairs meetings of the Board and the Executive Committee; serves as a member of the ACP Finance Committee.
- 19. Makes written and oral reports to the ACP Board and to membership.
- 20. Understands the details of the ACP Mission, Strategic Plan, and Guiding Principles
- 21. Serves as a member of the Board, only voting in case of a tie or ballot voting.
- 22. Serves as the primary liaison between the Board and the Executive Director; builds a personally successful relationship and culture of trust with the Executive Director in communications, planning and problem solving, conflict management, and working styles; and attends with the Executive Director an ASAE course designed for the chief elected officer and the chief staff officer early in their term.
- 23. Ensures that an agenda is planned and distributed in advance for Board meetings; develops meeting agendas in collaboration with the Executive Director.
- 24. Fills vacancies of Officers and the BOD as directed in the ACP Bylaws.
- 25. Works closely with the AS Chair to ensure a quality program, that ACP annual session policies are followed, and that the AS budget is achieved.
- 26. Maintains open lines of communication with and meets regularly in between formal meetings or Board work sessions with the Executive Director.
- 27. Interacts with staff as needed and keeps the Executive Director informed of such interactions, refrains from managing, directing, and assigning tasks to staff.
- 28. Participates in the evaluation of the Executive Director's performance.
- 29. Fulfills such other assignments as the Board and Executive Director agree are appropriate and desirable for the President to perform.

Term

Elected to the position of Vice President for one year, ascends to President-Elect for one year, ascends to President for one year, and remains on the Board for one year as Immediate Past President.

Compensation

Annual stipend of \$30,000 payable in 24 bimonthly installments from November 30-October 31.



JOB DESCRIPTION Board of Directors - President-Elect

Approved by the ACP Board of Directors February 24, 2008 Revised February 23, 2014; October 29, 2019

General Responsibilities

The ACP President-Elect is the successor to the ACP President and as such, partners with the President, Board Executive Committee and the Executive Director in achieving the organization's mission and strategic objectives.

In order to fulfill these responsibilities, the President-Elect demonstrates leadership by helping the President to set knowledge-based direction, to execute well, and to create and sustain organizational success.

Accountability

The President-Elect is accountable to the President, the Board of Directors and ACP members. The President-Elect may delegate specific duties to the Executive Director, the Executive Committee, Board members and/or committees/ task forces as appropriate; however, the accountability for any delegated duties remains with the President-Elect.

Responsibilities

Strategic

- Leads the annual review and revision of the ACP strategic plan for consideration by the BOD. The President-Elect shall also monitor progress made in meeting current ACP goals and objectives and provide recommendations to the BOD regarding the College's priorities.
- 2. Understands the details of the ACP Mission, Strategic Plan, and Guiding Principles.
- 3. Ensures that the College maintains positive and productive relationships with the media, corporate sponsors, donors, and other organizations.
- 4. Represents the ACP with organized dentistry and important venues/meetings of such, i.e., ADA, CODA, CDEL, dental specialty organizations, Prosthodontic Forum organizations, etc.
- 5. Serves as an ex-officio member of the ACPEF Board of Directors.
- 6. Plays a leadership role in ACPEF fundraising campaigns through personal contributions of service and/or money.
- 7. Helps the President to mediate Board actions with respect to organizational

- priorities and governance concerns.
- 8. Maintains open lines of communication in between formal meetings or Board work sessions with the Executive Director.

Leadership Development

- 9. Ensures complete familiarity with the duties of the office of the President by conscientious study and by close liaison and cooperation with the President and the Executive Committee.
- 10. Mentors and prepares the Vice President for their eventual role as President Elect.
- 11. Maintains a regular schedule of communication with the ACP President and Board Officers and ACPEF Chair; discusses issues confronting the organization with the Executive Committee and Executive Director.
- 12. Solicits input from the Executive Committee, Board Division Directors, Committee Chairs, and ACP Staff for their respective Division committee appointments, reappointments, and tasking suggestions.
- 13. Proposes preliminary committee appointments and charges.

Other Responsibilities

- 14. Succeeds to the Presidency one (1) year following their ascension to the office of President-Elect.
- 15. Assists the President in the discharge of their duties as deemed necessary and as requested by the President.
- 16. Serves as a member of the Executive Committee and the ACP Finance Committee.
- 17. Presides at meetings of the BOD and performs the duties and exercises the powers of the President in the temporary absence or disability of the President.
- 18. Become President upon the death, resignation or permanent incapacity of the President.
- 19. Serves as a voting member of the Board.
- 20. Worksclosely with this AS Chair to ensure a quality program, that ACP AS policies are followed, and that the AS budget is achieved.
- 21. Interacts with staff as needed and keeps the Executive Director informed of such interactions, refrains from managing, directing, and assigning tasks to staff.
- 22. Participates in the evaluation of the Executive Director's performance.
- 23. Fulfills such other assignments as the Board and Executive Director agree are appropriate and desirable for the President-Elect to perform.

Term

Elected as Vice President for one year, ascends to the position of President-Elect for

one year, ascends to President for one year, remains on the Board for one year as Immediate Past President.

Compensation

Annual stipend of \$10,000 payable in 24 bimonthly installments from November 30-October 31.



Board of Director - Vice President

Approved by the ACP Board of Directors, February 24, 2008 Revised January 13, 2010; February 23, 2014; October 29, 2019; by the Executive Committee October 27, 2020

General Responsibilities

The ACP Vice President is the successor to the ACP President-Elect and then the ACP President and as such, partners with the President, President-Elect, Board Executive Committee and the Executive Director in achieving the organization's mission and strategic objectives.

In order to fulfill these responsibilities, the Vice President demonstrates leadership by helping the President and President-Elect to set knowledge-based direction, to execute well, and to create and sustain organizational success.

Accountability

The Vice President is accountable to the ACP President and President-Elect, Board of Directors and ACP members. The Vice President may delegate specific duties to the Executive Director, and/or committees/ task forces as deemed appropriate by the President; however, the accountability for any delegated duties remains with the Vice President.

Responsibilities

Strategic

- 1. Works with the officers and staff to maintain the Strategic Plan as the guiding document for ACP's priorities and initiatives.
- 2. Ensures that the College maintains positive and productive relationships with the media, corporate sponsors, donors, and other organizations.
- Represents the ACP with organized dentistry and important venues/meetings of such, i.e., ADA, CODA, CDEL, dental specialty organizations, Prosthodontic Forum organizations, etc. if invited by the President.

- 4. Plays a leadership role in ACPEF fundraising campaigns through personal contributions of service and/or money.
- 5. Helps the President-Elect and President to mediate Board actions with respect to organizational priorities and governance concerns.
- 6. Maintains open lines of communication in between BOD meetings with the Executive Director.

Membership

The Vice President leads the Membership Services Division in collaboration with the Regional Membership Directors.

<u>"Membership Services Division</u> Under the leadership of the Vice President, this division works in collaboration with other committees and divisions to provide strategic guidance to aid in the recruitment, engagement, retention and growth of membership. Continuously assess and evaluate membership data to identify and recommend member benefits with the vision of creating products and services designed to produce ongoing value to meet member needs. ACP Bylaws

Leadership Development

- 1. Participates in conference calls with the Regional membership Directors and the Section Officers.
- Maintains a regular schedule of communication with the ACP President, President-Elect, Board Officers and Section Presidents; discusses issues confronting the organization with the Executive Committee and Executive Director.
- 3. Ensures complete familiarity with the duties of the office of the President-Elect by conscientious study and by close liaison and cooperation with the President-Elect, President, and the Executive Committee.

Other Responsibilities

- 1. Succeeds to the Presidency-Elect one (1) year following their term as Vice President; once President -Elect ascends to the office of President.
- 2. Assists the President-Elect and President in the discharge of their duties as deemed necessary and as requested.
- 3. Serves as a member of the Executive Committee and ACP Finance Committee.
- 4. Serves as a voting member of the Board.
- 5. Understands the details of the ACP Mission, Strategic Plan, and Guiding Principles.
- 6. Performs the duties and exercises the powers of the President-Elect in the temporary absence or disability of the President-Elect.

- 7. Becomes President-Elect upon the death, resignation or permanent incapacity of the President-Elect.
- 8. Identifies ACP Annual Session Chair for their year as President for board approval.
- 9. Interacts with staff as needed and keeps the Executive Director informed of such interactions, refrains from managing, directing, and assigning tasks to staff.
- 10. Participates in the evaluation of the Executive Director's performance.
- 11. Fulfills such other assignments as the President, Board, and Executive Director agree are appropriate and desirable for the Vice President to perform.

Term

Elected as Vice President for one year, ascends to the position of President-Elect for one year, ascends to President for one year, remains on the Board for one year as Immediate Past President.

Compensation: None.



Board of Director - Secretary

Approved by the ACP Board of Directors January 14, 2009 Revised February 23, 2014, December, 14, 2016

General Responsibilities

The ACP Secretary has extensive oversight responsibilities pertaining to the records for the American College of Prosthodontists (referred to as the "College"). The secretary ensures that the records of the College are maintained as required by law and made available when required by authorized persons. These records may include all books, papers, minutes, documents and archives, excluding College funds. In addition the ACP Secretary serves as Chair of the Council for the American Board of Prosthodontics.

Accountability

The Secretary is accountable to the ACP President, the Board of Directors and the ACP members. The Secretary may delegate specific duties to the Executive Director, the Executive Committee, Board Members and/or committees/task forces as appropriate; however, the accountability for any delegated duties remains with the Secretary.

Responsibilities

ACP Duties

- Reviews drafts of all Executive Committee, Board meeting and conference call
 minutes as prepared by staff. Works with the Executive Director and designated
 staff to ensure that minutes of these meetings are developed and distributed.
- 2. Ensure the preservation of all records, documents and reports of the College except those specifically assigned to others.
- 3. Call the roll and affirm that a quorum is present for all Board of Directors (BOD) meetings, conference calls, and official votes.
- 4. Reviews policy proposals presented to the Board of Directors.
- 5. Reviews, in collaboration with the Executive Director, conflict of interest statements of the Officers and other Board members.
- 6. Partners with the President, Executive Committee, and the Executive Director in achieving the organization's mission and strategic objectives.
- 7. Maintains a regular schedule of communication with the ACP President.

- 8. Writes and submits reports to the BOD on activities for all face-to-face meetings for which the Secretary is present.
- 9. Assist the President, in collaboration with the Executive Director, to mediate Board actions, priorities, and governance concerns.
- 10. Interacts with staff, as needed and keeps the Executive Director informed of such interactions, refrains from managing, directing, and assigning tasks to staff.
- 11. Participates in the evaluation of the Executive Director's performance.
- 12. Fulfills other assignments as deemed appropriate by the President, Board of Directors, and Executive Committee.

Council for the American Board of Prosthodontics (ABP) Duties

- 13. Serves as the Chair of the Council for the American Board of Prosthodontics (ABP), without the right to vote, except in the event of a tie vote by the Council; provided that if the Secretary is not an Active Fellow, the Board of Directors will designate an Active Fellow to serve in this *ex-officio* capacity.
- 14. Fulfills the obligations and responsibilities as required in management of the Council for the ABP nomination and election process, annually.

Term

Elected as Secretary for three years; may be re-elected for a second three-year term.

Compensation



Board of Director - Treasurer

Approved ACP Board of Directors February 24, 2008 Revised August 21, 2013; February 23, 2014; August 25, 2014

General Responsibilities

The ACP is a non-profit and volunteer organization that employs a Central Office staff, which includes an Executive Director and other key employees. The ACP Treasurer is the chief fiduciary officer of the organization; and as such, serves as the official custodian of all funds and securities of the College and represents the College in all financial matters.

The ACP Treasurer is not typically on-site at the ACP Central Office, and as such, key staff may be delegated to collect funds, make deposits/disbursements, bank reconciliations, and account for funds and the ministration of other day-to-day financial activities as directed by the ACP Board of Directors (BOD). The Executive Director will oversee internal staff involved in all financial matters of the ACP.

Additionally, the ACP will enlist the assistance of external accountants, financial planners, investment advisors, and auditors on a periodic basis to review financial transactions, make general accounting observations, recommend investment strategies and prepare any needed documents to city, state and federal entities as required by law after review by the ACP BOD. The Executive Director will provide the Treasurer, the Finance Committee, and the Executive Committee pertinent and timely financial information and reports by postal and/or e-mail.

The Treasurer and Executive Director are responsible for the collection, safekeeping and expenditures of all funds and accurate financial records of the organization. They will work closely together in developing annual budgets and Treasurer Reports.

Accountability

The Treasurer is accountable to the Board of Directors and ACP members. The Treasurer may delegate specific duties to the Executive Director, the Finance and Executive Committees, Board members and/or committees/ task forces as appropriate; however, the accountability for any delegated duties remains with the Treasurer

Therefore, the Treasurer should be a person of unquestioned integrity and should have knowledge of how to keep or supervise the keeping of financial accounts. In order to fulfill these responsibilities, the Treasurer should demonstrate leadership by setting knowledge-based direction, executing well, and helping to create and sustain organizational success.

Responsibilities

- 1. Provide oversight of all funds, property, and securities of the ACP, subject to such policies of the Board of Directors (BOD).
- 2. Assures actions relating to the Board's financial responsibilities through annual review of the currency and effectiveness of the ACP/ACPEF Financial Policies and Procedures.
- 3. Assures accurate and timely production and appropriate distribution of financial reports, including providing quarterly financial statements to the BOD.
- 4. Serves as a member of the Executive Committee of the Board.
- 5. Chairs the ACP Finance Committee.
- 6. Writes and submits regular and special reports on the financial condition of the ACP to the BOD.
- 7. Becomes familiar with the details of the ACP Mission, Strategic Plan, Action Plan and corresponding Work Plans
- 8. Works with the officers and staff to maintain the Strategic Plan as the guiding document for ACP's priorities and initiatives.
- 9. Works toward accomplishing the initiatives detailed ACP work plans.
- 10. Submits to the BOD and the membership an annual external audit report of the financial affairs of the ACP.
- 11. Reviews the budget for presentation to the Board for approval.
- 12. Consults with Executive Director on programs and services (new and old) which impact the budget.
- 13. Monitors the ACP's short and long-term investments.
- 14. Conducts an onsite Central Office oversight and financial controls review visit at least annually
- 15. Reviews the monthly financial statement of income and expenditures, bank statements, reconciliations, and checks written.
- 16. Verifies timely mailing of dues notices to ensure cash flow needs.
- 17. With designated bank signing and transaction authority by Board Office, signs checks and agreements as designated by Board policy.
- 18. Serves as Trustee with the Executive Director of the ACP sponsored employee 401k retirement plan.
- 19. Reviews the IRS form 990 annually with the Finance Committee and the auditors before submission.
- 20. Ensures that ACP secures an annual audit or review by an independent accounting firm at the close of the fiscal year.
- 21. Serves as a voting member of the ACP Board.
- 22. Partners with the Board Executive Committee and the Executive Director in achieving the organization's mission and strategic objectives.
- 23. Plays a leadership role in ACPEF fundraising campaigns through personal contributions of service and money.
- 24. Helps the President to mediate Board actions with respect to organizational priorities and governance concerns.
- 25. Maintains open lines of communication in between formal meetings or Board work sessions with the Executive Director.
- 26. Interacts with staff as needed and keeps the Executive Director informed of such interactions, refrains from managing, directing, and assigning tasks to staff.

- 27. Participates in the evaluation of the Executive Director's performance.
- 28. Fulfills such other assignments as the Board and Executive Director agree are appropriate and desirable for the Treasurer to perform.

Term

Elected to the position of Treasurer for three years, may be reelected for a second three year term.

Compensation



Board of Director - Immediate Past President

Approved ACP Board of Directors June 2009 Revised February 23, 2014

General Responsibilities

The ACP Immediate Past President, as the former chief elected volunteer of the organization, is responsible for helping the President to ensure that the Board of Directors and its members: are aware of and fulfill their ACP governance responsibilities; comply with applicable laws and bylaws; conduct Board business effectively and efficiently; are accountable for their performance. The Immediate Past President supports the President by motivating the Board to provide undivided allegiance to the well being and future health of the ACP. The Immediate Past President seeks to optimize and maintain the relationship between the Board and management and to build and retain effective leadership partnership with the Executive Director.

In order to fulfill these responsibilities, the Immediate Past President demonstrates leadership by setting knowledge-based direction, executing well, and creating and sustaining organizational success. He or she will serve as Chair, Nominating Committee; Chair, Executive Director's Performance Review; Chair, the Board of Director's Performance Review; and Chair, the Division and Committee Restructuring Committee. The Immediate Past President will serve on the Executive Committee and the Finance Committee.

Accountability

The Immediate Past President is accountable to the President, Board of Directors and ACP members and will engage in toward insuring the continuity of activities as set forth in the action plan and under the direction of the President. He/She will retain a working relationship with the Executive Director in support of this effort throughout the duration of the elected term of office. The Immediate Past President will serve in an advisory capacity to the President regarding the progress and accomplishment of established goals of the College.

Responsibilities

- 1. Focuses the Board's attention on matters of institutional governance that relate to its own structure, role, and relationship to management.
- Partners with the Board Executive Committee and the Executive Director in achieving the organization's mission and strategic objectives; ensures that the Board functions effectively, interacts with management optimally, and fulfills all of its duties.
- 3. Ensures that the College maintains positive and productive relationships with the media, corporate sponsors, donors, and other organizations.
- 4. Serves as a member of the Executive Committee; serves as a member of the ACP Finance Committee.
- 5. Chairs the Nominating Committee and the Executive Director's annual performance review.
- 6. Makes written and oral reports to the ACP Board and to membership.
- 7. Leads the evaluation of the Executive Director's performance for the year he/she was president.
- 8. Understands the details of the ACP Mission, Strategic Plan, and corresponding Work Plans.
- 9. Works with the officers and staff to maintain the Strategic Plan as the guiding document for ACP's priorities and initiatives.
- 10. Works toward accomplishing the initiatives detailed ACP work plans.
- 11. Serves as a voting member of the Board.
- 12. Ensures that structures and procedures are in place for effective recruitment, training, and evaluation of Board members and for other talent for whatever volunteer assignments are needed.
- 13. Maintains a regular schedule of communication with the ACP Board Officers and ACPEF Chair; discusses issues confronting the organization with the Executive Committee and Executive Director; reviews with the Executive Director any issues of concern to the Board.
- 14. Represents the ACP with organized dentistry and important venues/meetings of such, i.e., ADA, CODA, CDEL, dental specialty organizations, Prosthodontic Forum organizations, etc.
- 15. Plays a leadership role in ACPEF fundraising campaigns through personal contributions of service and money.
- 16. Helps guide and mediate Board actions with respect to organizational priorities and governance concerns.
- 17. Maintains open lines of communication with and meets regularly in between formal meetings or Board work sessions with the Executive Director.
- 18. Interacts with staff as needed and keeps the Executive Director informed of such interactions, refrains from managing, directing, and assigning tasks to staff.
- 19. Monitors financial planning and financial reports.
- 20. Fulfills such other assignments as the Board and Executive Director agree are appropriate and desirable for the Immediate Past President to perform.

Term

Elected to the position of Vice President for one year, ascends to President-Elect for one year, ascends to President for one year, and remains on the Board for one year as Immediate Past President.

Compensation: None.



ACP Prosthodontic Practice and Patient Care Division Director

Approved by the ACP Board of Directors, January 2010
Revised February 23, 2014, Approved by the Executive Committee October 27, 2020

General Responsibilities

The Prosthodontic Practice and Patient Care Division Director is to develop all resource material for ACP members specifically addressing clinical patient care and the specialty practice; monitor and provide recommendations that will improve evidence based patient care; propose methods to improve oral health literacy, community oral health advocacy, and access to care including special needs patients; improve the standard of prosthodontic treatment, and develop strategies that will facilitate the delivery of optimal prosthodontic care.

Accountability

The Division Director is accountable to the ACP President, the Board of Directors, and ACP members.

Responsibilities

Strategic

- 1. Understands the ACP Mission, Strategic Priorities, Guiding Principles and ACP/ACPEF Shared Vision.
- 2. Maintains open lines of communication with the Executive Director.
- 3. Monitors Divisional financial planning and financial reports.
- 4. Supports fundraising initiatives in collaboration with the members of the board, Executive and development team.

Leadership Development

1. Maintains a regular schedule of communication with the Chairs of all committees, subcommittees, task forces and working groups in the Division.

2. Writes and submits timely quarterly reports to the BOD on Division activities as requested.

Other

- 1. Serves as a voting member of the Board.
- 2. Interacts with staff as needed and keeps the Executive Director informed of such interactions, refrains from managing, directing, and assigning tasks to staff.
- 3. Fulfills such other duties as assigned by the ACP President and the Board.

Term

Elected as Division Director for three years; may be reelected for a second three year term.

Compensation



ACP Public Relations and Communications Division Director

Approved by the ACP Board of Directors, January 2010
Revised February 23, 2014, Approved by the Executive Committee October 27, 2020

General Responsibilities

The Public Relations and Communications Division Director promotes and communicates the specialty of Prosthodontics, including the development and maintenance of projects that educate the profession, other healthcare professional organizations, industry, and the general public by enabling the awareness and value of the specialty of Prosthodontics and safeguarding the public interests.

The Division Director collaborates with volunteers and designated ACP/ACPEF staff to complete work related to communications, marketing and public relations activities...

Accountability

The Division Director is accountable to the ACP President, the Board of Directors, and ACP members.

Responsibilities

Strategic

- 1. Understands the ACP Mission, Strategic Priorities, Guiding Principles and ACP/ACPEF Shared Vision.
- 2. Maintains open lines of communication with the Executive Director.
- 3. Monitors Divisional financial planning and financial reports.
- 4. Supports fundraising initiatives in collaboration with the members of the board, Executive Director and development team.

Leadership Development

1. Maintains a regular schedule of communication with the *Messenger* Editor-in-Chief, Chairs of all committees, subcommittees, tasks forces and working groups in the Division.

2. Writes and submits timely quarterly reports to the BOD on Division activities as requested.

Other Responsibilities

- 1. Serves as a voting member of the Board.
- 2. Interacts with staff as needed and keeps the Executive Director informed of such interactions, refrains from managing, directing, and assigning tasks to staff.
- 3. Fulfills such other duties as assigned by the ACP President and the Board.

Term

Elected as Division Director for three years; may be reelected for a second three-year term.

Compensation



ACP Continuing Professional Education Division Director

Approved by the ACP Board of Directors, February 24, 2008; Revised January 13, 2010; February 23, 2014, Approved by the Executive Committee October 27, 2020

General Responsibilities

The Continuing Professional Education Division Director develops continuing education and/or other programming that addresses member needs; strengthens current programming and ensures the ongoing relevance of CE topics.

Accountability

The Division Director is accountable to the ACP President, the Board of Directors, and ACP members.

Responsibilities

Strategic

- 1. Understands the ACP Mission, Strategic Priorities, Guiding Principles and ACP/ACPEF Shared Vision.
- 2. Maintains open lines of communication with the Executive Director.
- 3. Monitors Divisional financial planning and financial reports.
- 4. Supports fundraising initiatives in collaboration with the members of the Board Executive Director and development team.

Leadership Development

- 1. Maintains a regular schedule of communication with the Chairs of all committee, subcommittees, task forces and working groups in the Division.
- 2. Writes and submits timely quarterly reports to the BOD on Division activities as requested.

Other Responsibilities

- 1. Serves as a voting member of the Board.
- 2. Interacts with staff as needed and keeps the Executive Director informed of such interactions, refrains from managing, directing, and assigning tasks to staff.
- 3. Fulfills such other duties as assigned by the ACP President and the Board.

Term

Elected as Division Director for three years; may be reelected for a second three year term.

Compensation



ACP Education and Research Division Director

Approved by the ACP Board of Directors, February 24, 2008; Revised January 13, 2010; February 23, 2014, Approved by the Executive Committee October 27, 2020

General Responsibilities

The Education and Research Division are to continually study and report on predoctoral, postdoctoral, and continuing dental education in prosthodontics, encourage members to seek and maintain board certification, advance the skills and expertise of the prosthodontist, and stimulate, participate, promote, and evaluate prosthodontic research; review all aspects of the clinical practice of prosthodontics including the future direction and application of emerging technologies as applied to clinical practice and dental office administration.

Accountability

The Division Director is accountable to the ACP President, the Board of Directors, and ACP members.

Responsibilities

Strategic

- 1. Understands the ACP Mission, Strategic Priorities, Guiding Principles and ACP/ACPEF Shared Vision.
- 2. Maintains open lines of communication with the Executive Director.
- 3. Monitors Divisional financial planning and financial reports
- 4. Supports fundraising initiative in collaboration with the members of the board, Executive Director and development team.

Leadership Development

- 1. Maintains a regular schedule of communication with the Chairs of all committees, subcommittees, tsk forces and working groups in the Division.
- 2. Writes and submits timely quarterly reports to the BOD on Division activities as requested.

Other Responsibilities

- 1. Serves as a voting member of the ACP and ACPEF Board
- 2. Interacts with staff as needed and keeps the Executive Director informed of such interactions, refrains from managing, directing, and assigning tasks to staff.
- 3. Fulfills such other duties assigned by the ACP President and the Board.

Term

Elected as Division Director for three years; may be reelected for a second three year term.

Compensation



ACP Prosthodontic Forum Division Director

Approved by the Board of Directors, February 23, 2014 Revised by the Executive Committee October 27, 2020

General Responsibilities

The Prosthodontic Forum Division Director promotes the exchange of ideas and concerns with organizations of mutual interests; improve patient care; and communicate propositions from within the prosthodontic community regarding dental education, research, dental laboratory technology, and clinical practice.

Accountability

The Forum Director is accountable to the ACP President, the Board of Directors, and ACP members.

Responsibilities

Strategic

- 1. Understands the ACP Mission, Strategic Priorities, Guiding Principles and ACP/ACPEF Shared Vision.
- 2. Maintains open lines of communication with the Executive Director.
- 3. Monitors Divisions financial planning and financial reports.
- 4. Supports fundraising initiatives in collaboration with the members of the Board, Executive and development team.

Leadership Development

- 1. Maintains a regular schedule of communication with the representatives of the Forum organizations, Chairs of all committees, subcommittees, task forces and working groups in the Division.
- 2. Writes and submits timely quarterly reports to the BOD on Forum activities as requested.

Other Responsibilities

1. Serves as a voting member of the Board.

- 2. Interacts with staff as needed and keeps the Executive Director informed of such interactions, refrains from managing, directing and assigning tasks to staff.
- 3. Fulfills such other duties as assigned by the ACP President and the Board.

Term

Elected as Forum Director for three years; may be reelected for a second three year term.

Compensation:



ACP Maxillofacial Prosthetics Division Director

Approved by the Board of Directors February 23, 2014 Revised by the Executive Committee October 27, 2020

General Responsibilities

The Maxillofacial Prosthetics Division Director monitors the delivery of maxillofacial prosthetic services by prosthodontists and compensation by third-party financial entities doe those services; strategically coordinate the activities of the College with other dental and medical societies devoted to the care of the maxillofacial patient and assist with the identification of collaborative opportunities.

Accountability

The Division Director is accountable to the ACP President, the Board of Directors, and ACP members.

Responsibilities

Strategic

- 1. Understands the ACP Mission, Strategic Priorities, Guiding Principles and ACP/ACPEF Shared Vision.
- 2. Maintains open lines of communication with the Executive Director.
- 3. Monitors Divisional financial planning and financial reports
- 4. Supports fundraising initiatives in collaboration with the members of the board, Executive and development team.
- 5. Serves as the ACP Board liaison to the American Academy of Maxillofacial Prosthetics (AAMP) and ACP members who provide maxillofacial services. In addition, as liaison, encourages the collaboration between the ACP and AAMP organizations that is of mutual benefit. These efforts may include coordination of ACP and AAMP Annual Sessions, or calls for reports by communities of interest to the American Dental Association or others, etc

Leadership Development

1. Maintains a regular schedule of communication with Chairs of all committees, subcommittees, task forces and working groups in Division.

2. Writes and submits timely quarterly reports to the BOD on Division activities as requested.

Other Responsibilities

- 1. Serves as a voting member of the Board
- 2. Interacts with staff as needed and keeps the Executive Director informed of such interactions, refrains from managing, directing and assigning tasks to staff. Fulfills such other duties as assigned by the ACP President and the Board.

Term

Appointed as Division Director for three years; may be appointed for a second three year term.

Compensation:



ACP REGIONAL MEMBERSHIP DIRECTOR

Approved by the ACP Board of Directors, February 24, 2008 Revised and approved by the ACP Board of Directors, January 13, 2010; February 23, 2014; February 26, 2021

General Responsibilities

The ACP Regional Membership Director is elected by their region and serves as a vital communication link between the ACP Board of Directors and the members in the respective regions. The Regional Membership Director collaborates with the Vice President, leader of the Membership Services Division, to grow the ACP membership market share.

Accountability

The Regional Director is accountable to the ACP President, Board of Directors and ACP members.

Responsibilities

Strategic

- 1. Understands the ACP Mission, Strategic Priorities, Guiding Principles and ACP/ACPEF Shared Vision.
- 2. Maintains open lines of communication with the President, Vice President and
- 3. Monitors Divisional financial planning and financial reports.
- 4. Supports fundraising initiatives in collaboration with the members of the board, Executive and development team.

Leadership Development

- 1. Maintains close contact and regular communication with Section Presidents in their Region.
- 2. Writes and submits timely reports on activities of the Region to the BOD.

- 3. Works with designated ACP/ACPEF staff to develop and ensure ongoing communication to and from the Sections.
- 4. Fosters the development of functional sections in all eligible areas of the Region
- 5. In collaboration with Section Officers develop close working relationships with the Dental Schools and PG pros Programs in the Region.
- 6. Supports and encourages members in the Region to participate in National Prosthodontics Awareness Week.
- 7. Attends and participates in Section meetings in the Region.

Other Responsibilities

- 1. Serves as a voting member of the Board.
- 2. Interacts with staff as needed and keeps the CEO informed of such interactions, refrains from managing, directing, and assigning tasks to staff.
- 3. Fulfills such other duties as assigned by the ACP President and the Board.

Term

Elected as Regional Membership Director for three years; may be reelected for a second three- year term.

Compensation None.